## **RESOLUTION NO. 864**

A RESOLUTION OF THE CITY OF UNIVERSITY PLACE, WASHINGTON, ESTABLISHING THE CITY COUNCIL'S COLLECTIVE GOALS AND OUTCOMES FOR THE 2019-2020 BIENNIUM

WHEREAS, the members of the University Place City Council have worked diligently to establish their collective City Council goals and outcomes for the City's 2019-2020 biennium; and

WHEREAS, the City Council put special emphasis on prioritizing certain goals over others; and

WHEREAS, during the 2019-2020 biennium, the City Council in its sole discretion may add, remove or revise the matters included in these goals and outcomes by further resolution; and

WHEREAS, the City Council now desires to formally adopt the 2019 – 2020 City Council goals and outcomes to inform residents and provide policy guidance to the City Manager;

## NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF UNIVERSITY PLACE, WASHINGTON, AS FOLLOWS:

Section 1. Adoption of Goals. The City Council, adopts in the order presented therein, as its 2019-2020 goals, those goals set forth on the attached Exhibit A and incorporated herein by reference.

Section 2. <u>Prioritization of Goals</u>. Subject to other obligations and duties imposed upon the City, the first five goals appearing on the attached Exhibit A are hereby identified by the City Council as high priority action items, the review, analysis and conclusive determination of which will take precedence over other goals identified on the list. The remaining twelve goals will be reviewed by the City Council for action as budget, timing and other resources allow.

Section 3. <u>Supplemental Grant of Authority</u>. The City Council directs the City Manager, or his designee, to take any other and further actions deemed necessary to implement the policies and determinations of the Council consistent with the language of this Resolution.

Section 4. <u>Effective Date</u>. This Resolution shall be effective immediately upon adoption by the City Council.

ADOPTED BY THE CITY COUNCIL AT AN OPEN PUBLIC MEETING ON JULY 2, 2018.

Kent Keel, Mayor

ATTEST:

Emelita Senetia, City Clerk

APPROVED AS TO FORM:

Matthew S. Kaser, City Attorney



## 2019 - 2020 Council Goals and Priorities

3715 Bridgeport Way W University Place WA 98466 PH: 253.566.5656 FAX: 253.566.5658

- 1. Utilize a targeted business retention/recruitment strategy, complete a Strength, Weakness, Opportunities and Threats (SWOT) analysis priorities:
  - Business that can thrive with University Place's geographic, social and quality of life assets.
  - Select business types that have the optimum ratio between tax revenue and the cost to provide local government services to that business type.
  - Use the University Place Business SWOT Analysis to prioritize business types in certain zoning districts in the overlay district and other zoning actions.
  - Consider optimum tax to cost of service impacts in the State Environmental Policy Act process, when applicable, so that certain high return business construction impacts are balanced with their long term positive net cost for government services.
  - Further develop strategies to market "Opportunity Properties." Pay particular attention to attracting mid-sized employers looking to be near the boom in King County.
- 2. Implement an electronic citizens/public communications strategy.
  - Virtual communication and social media.
  - Complete and implement e-communication to the public.
  - Complete/enhance what we have, create new e-platforms.
  - Develop a comprehensive communication strategy and implement by end of biennium.
- 3. Hold citywide 25-year anniversary celebration that will highlight accomplishments and which can be used as a foundation to identify future needs/expectations in a process which involves University Place residents in a meaningful way to recraft the community vision for the next long-term planning horizon.
- 4. Conduct a detailed review of public safety needs with commissions, community, and business input and develop long range planning document.
- 5. Complete and implement action plans for the 27<sup>th</sup> Street Subarea Plans.
- 6. Identify and sell unneeded City property, returning it to tax paying purposes.
- 7. Explore partnering with University Place School District to do an advisory bond measure to hire additional police officers for school and neighborhood safety.



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- 8. Increase strategic reserves 1% each budget cycle until reserves reach an amount of 13% of the operating budget.
- 9. Explore establishing and funding a part-time community/volunteer position.
- 10. Enhance citizen involvement and increase value of volunteers/events with an emphasis on community image and desirability.
- 11. Continue conservative forecasting and expenditures to ensure debt reduction.
  - Continue our conservative financial business practices.
  - Continue to look for opportunities to pay down principle and reduce interest rate.
- 12. Develop a policy for prioritizing one time and excess revenues to support police and transportation based on identified planning documents.
- 13. Lower Park Impact fees and Stormwater Management fees.
- 14. Establish a viable homeless action plan and partner with existing services, particularly in those areas better equipped to aid the transition away from homelessness.
- 15. Increase staff awareness and education of Council's direction on overall service to the community with an emphasis on providing service that results in citizen trust and confidence.
- 16. Work on a solution with the University Place School District for ½ days and support youth centric services i.e., open gyms along with programs.
- 17. Develop a City value statement which includes transparency and integrity in the City's actions and communications. Use the value statement.